

Obzor Europa – Kako napisati dobar projektni prijedlog

Sveučilište u Rijeci
12. svibnja 2022.



Mirjana Vuk

Nacionalna osoba za kontakt za Klaster 4 - Svemir u Obzoru Europa

Voditeljica Odjela za tematska područja Okvirnih programa EU
Agencija za mobilnost i programe Europske unije



AGENCIJA ZA
MOBILNOST I
PROGRAME EU



Sufinancirano sredstvima
Europske unije

Erasmus+ | Europske snage solidarnosti | Obzor Europa

Sadržaj prezentacije

Osnovna pravila za pisanje projektnog prijedloga

- Standardni obrazac za prijavu (*Standard Application Form*) za
 - ▶ istraživačke i inovacijske tipove projekata (RIA, IA)
 - ▶ projekte koordinacije i potpore (CSA)



Horizon Europe Programme
Standard Application Form (HE CSA)

Application form (Part A)
Project proposal – Technical description (Part B)



Horizon Europe Programme
Standard Application Form (HE RIA, IA)

Application form (Part A)
Project proposal – Technical description (Part B)

Tri glavna pravila za pisanja projektnog prijedloga

Projektni prijedlog uklopiti u temu poziva

HORIZON-CL4-2021-SPACE-01-41: Copernicus Climate Change Service evolution

Specific conditions	
<i>Expected EU contribution per project</i>	The Commission estimates that an EU contribution of between EUR 10.00 and 11.00 million would allow these outcomes to be addressed appropriately. Nonetheless, this does not preclude submission and selection of a proposal requesting different amounts.
<i>Indicative budget</i>	The total indicative budget for the topic is EUR 11.00 million.
<i>Type of Action</i>	Research and Innovation Actions
<i>Technology Readiness Level</i>	Activities are expected to achieve TRL5-6 by the end of the project – see General Annex B.
<i>Procedure</i>	The procedure is described in General Annex F. The following exceptions apply: The granting authority can fund a maximum of one project.

Expected Outcome: Project results are expected to contribute to the following expected outcomes:

- Enhanced quality and efficiency of the current service evolution to respond to (a) policy and/or user requirements (b) technological developments implementing the space

Slijediti predložak prijedloga



**Horizon Europe Programme
Standard Application Form (HE RIA, IA)**

Application form (Part A)
Project proposal – Technical description (Part B)

Version 3.0
26 May 2021

Praititi kriterije za evaluaciju



Evaluation criteria (RIAs and IAs)



EXCELLENCE	IMPACT	QUALITY AND EFFICIENCY OF THE IMPLEMENTATION
<ul style="list-style-type: none"> Clarity and pertinence of the project's objectives and the extent to which the proposed work is ambitious, and goes beyond the state-of-the-art. Soundness of the proposed methodology including the underlying concepts, models, assumptions; interdisciplinary approaches, appropriate consideration of the gender dimension in research and innovation content, and the quality of open science practices including sharing and management of research outputs and engagement of citizens, civil society and end users where appropriate. 	<ul style="list-style-type: none"> Credibility of the pathways to achieve the expected outcomes and impacts specified in the work programme, and the likely scale and significance of the contributions due to the project. Suitability and quality of the measures to maximize expected outcomes and impacts as set out in the dissemination and exploitation plan, including communication activities. 	<ul style="list-style-type: none"> Quality and effectiveness of the work plan assessment of risks, and appropriateness of the effort assigned to work packages, and the resources overall. Capacity and role of each participant and extent to which the consortium as a whole brings together the necessary expertise.



Projektni prijedlog uklopiti u temu poziva

Primjer: HE Cluster 3- Civil Security for Society WP 2021-2022

Improved international cooperation addressing first responder capability gaps

TOPIC ID: HORIZON-CL3-2022-DRS-01-07

Improved international cooperation addressing first responder capability gaps

HORIZON-CL3-2022-DRS-01-07

Call for proposal

Grant

Programme	Horizon Europe (HORIZON)	Status	Forthcoming
Type of action	HORIZON Research and Innovation Actions	Deadline model	single-stage
Opening date	30 June 2022	Deadline date	23 November 2022 17:00:00 Brussels time

Topic description



ExpectedOutcome:

Projects' results are expected to contribute to the following outcomes:

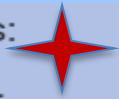
- Improved real-time detection, tracking and analysis of different situations, incidents and risks (including the location and well-being of first responders)
- More targeted actionable intelligence and more efficient command operations due to the fast analysis of different information sources
- Enhanced European and global interoperability for different types of first responders (e.g. firefighters, medical responders, police, civil protection)
- Availability of first responder solutions that are oriented on internationally defined requirements and recognised practices, and thus can be used with different national systems and equipment

Scope:



International cooperation is key to respond to different kind of natural and man-made disasters, as well as intentional security threats. Besides operational cooperation, there is a need to find a common understanding on what innovation is needed to able to respond to different challenges. The Sendai Framework for Disaster Risk Reduction 2015-2030 list the need '*to strengthen technical and logistical capacities to ensure better response to emergencies*^[1] as one priority for national and local levels. Such capacities depend to a large

Cross-cutting Priorities:



International Cooperation

[1]https://www.preventionweb.net/files/43291_sendaiframeworkfordrren.pdf

[2]Resources: <https://www.internationalresponderforum.org/resources>

[3]List of IFAFRI members: <https://www.internationalresponderforum.org/partners>

Destination



Disaster-Resilient Society for Europe

This Destination supports the implementation of international policy frameworks (e.g. the Sendai Framework for Disaster Risk Reduction, the Paris Agreement, Sustainable Development Goals), **EU disaster risk management policies** tackling natural and man-made threats (either accidental or intentional), **European Green Deal** priorities including the new EU **Climate Adaptation Strategy** [[COM(2021) 82 final.], as well as the **Security Union Strategy**[[COM(2020) 605 final.]] and the **Counter-Terrorism Agenda**[[COM(2020) 795 final.]] .

Topic conditions and documents



Opći uvjeti:

Uvjeti prihvatljivosti
Prihvatljive zemlje
Ostali uvjeti prihvatljivosti
Financijska i operativna sposobnost i isključenje
Ocjenjivanje i dodjela bespovratnih fin.sr.
Pravna i financijska postavka bespovratnih sr.

Specifični uvjeti:

Opisani u natječaju u programu rada
Dokumenti poziva
MGA
Upute za specifične pozive

► Dodatni dokumenti: glavni program rada, opći uvod, opći prilozi, HE Programski vodič
Financ. uredba EU, Pravila za validaciju pravne osobe, imenovanje LEAR-a i procjenu
financijske sposobnosti, EU Grants AGA — Anotirani model ugovora o dodjeli bespo.sr.

Partner search announcements



Searches of partners to collaborate on this topic

62

[View / Edit](#)

LEARs, Account Administrators or self-registrants can publish partner requests for open and forthcoming topics after logging into this Portal, as well as any user having an active public Person profile.

Topic related FAQ



There are no FAQ related to this topic.

Get support



Please read carefully all provisions below before the preparation of your application.

[Online Manual](#) is your guide on the procedures from proposal submission to managing your grant.

[Horizon Europe Programme Guide](#) contains the detailed guidance to the structure, budget and political priorities of Horizon Europe.

[Funding & Tenders Portal FAQ](#) – find the answers to most frequently asked questions on submission of proposals, evaluation and grant management.

[Research Enquiry Service](#) – ask questions about any aspect of European research in general and the EU Research Framework

Slijediti predložak prijedloga

PRIJAVNI OBRAZAC (*Application Form*)

Prijedlog sadrži dva dijela:

Dio A (obrasci temeljeni na webu) generira IT sustav. Temelji se na podacima koje su sudionici unijeli putem sustava za podnošenje na portalu za financiranje i natječaje.

Dio B je narativni dio koji uključuje tri dijela od kojih svaki odgovara kriteriju evaluacije.



Proposal template Part B: technical description

(for full proposals: single stage submission procedure and 2nd stage of a two-stage submission procedure)

Slijediti predložak
prijedloga



Horizon Europe Programme
Standard Application Form (HE RIA, IA)

Application form (Part A)
Project proposal – Technical description (Part B)

Version 3.0
26 May 2021

Nove značajke u OE projektnom prijedlogu

Nova polja u dijelu A:

- Tablica istraživača – potrebna za praćenje karijere istraživača (indikator HE)
 - Uloga organizacije koja sudjeluje
 - Samo-izjašnjavanje o planu ravnopravnosti spolova
-

Premještena polja iz dijela B u dio A

- Etička samoprocjena
 - Sigurnosni upitnik (NOVO! u svim prijedlozima HE)
 - Informacije o dosadašnjim aktivnostima sudionika u vezi s pozivom
-

Novo u dijelu B

- Pojmovnik (*Glossary*)
- Osigurana je dosljednost korištenja terminologije u svim fazama projekta (od WP-a do prijedloga i izvješćivanja)
- Opsežna objašnjenja o tome što bi točno trebalo uključiti u svaki odjeljak.



Proposal template Part B: technical description

(for full proposals: single stage submission procedure and 2nd stage of a two-stage submission procedure)

This template is to be used in a single-stage submission procedure or at the 2nd stage of a two-stage submission procedure.

The structure of this template must be followed when preparing your proposal. It has been designed to ensure that the important aspects of your planned work are presented in a way that will enable the experts to make an effective assessment against the evaluation criteria. Sections 1, 2 and 3 each correspond to an evaluation criterion.

Please be aware that proposals will be evaluated as they were submitted, rather than on their potential if certain changes were to be made. This means that only proposals that successfully address all the required aspects will have a chance of being funded. There will be no possibility for significant changes to content, budget and consortium composition during grant preparation.

⚠ Page limit: The title, list of participants and sections 1, 2 and 3, together, should not be longer than 30 pages.

The structure of this template must be followed when preparing your proposal.

Part B – narativni dio

Uključuje tri dijela od kojih svaki odgovara kriteriju evaluacije:

- 1. Izvrsnost** (*Excellence*)
- 2. Učinak** (*Impact*)
- 3. Kvaliteta i učinkovitost provedbe**
(*Quality and efficiency of the implementation*)



Evaluation criteria (RIAs and IAs)

EXCELLENCE

- ✓ Clarity and pertinence of the **project's objectives**, and the extent to which the proposed work is ambitious, and goes beyond the state-of-the-art.
- ✓ Soundness of the proposed **methodology**, including the underlying concepts, models, assumptions, interdisciplinary approaches, appropriate consideration of the **gender dimension** in research and innovation content, and the quality of **open science practices** including sharing and management of research outputs and engagement of citizens, civil society and end users where appropriate.

IMPACT

- ✓ Credibility of the **pathways** to achieve the expected **outcomes and impacts** specified in the work programme, and the likely scale and significance of the contributions due to the project.
- ✓ Suitability and quality of the **measures to maximize expected outcomes and impacts**, as set out in the dissemination and exploitation plan, including communication activities.

QUALITY AND EFFICIENCY OF THE IMPLEMENTATION

- ✓ Quality and effectiveness of the **work plan**, assessment of risks, and appropriateness of the effort assigned to work packages, and the resources overall.
- ✓ Capacity and role of each **participant**, and extent to which the **consortium** as a whole brings together the necessary expertise.

Proposals aspects are assessed to the extent that the proposed work is within the scope of the work programme topic



Izvrsnost (*Excellence*)

Proposal template HE - RIA, IA





Evaluacijski kriteriji za izvrsnost (RIA/IA)

1. Excellence

1.1. Objectives and ambition

1.2. Methodology





Evaluacijski kriteriji za izvrsnost (RIA/IA)

Excellence – aspects to be taken into account.

- Clarity and pertinence of the **project's objectives**, and the extent to which the proposed work is ambitious, and goes **beyond the state of the art**.

- Soundness of the proposed **methodology**, including the underlying concepts, models, assumptions, interdisciplinary approaches, appropriate consideration of the **gender dimension** in research and innovation content, and the quality of **open science practices**, including **sharing and management of research outputs** and **engagement of citizens, civil society and end users where appropriate**.





Projektni ciljevi trebaju biti **SMART**

Specific

Measurable

Achievable

Relevant / **R**ealistic

Time-bound

Progress beyond state-of-the-art

Describe the state-of-the-art in the area concerned, and the advance that the proposed project would bring about. If applicable, refer to the results of any patent search you might have carried out., This section must absolutely include a description of why this project must be funded. The argument should be that funding the

Evaluacijski kriteriji za izvrsnost (RIA/IA)

Novina u odnosu na prethodni program Obzor 2020.

Samo dva pod-kriterija:

- **OPEN SCIENCE** praksa koja se ocjenjuje u okviru metodologije - pristup koji se temelji na otvorenom kooperativnom radu i sustavnoj razmjeni znanja i alata što je ranije moguće u pr. procesu.

Uredba Obzor Europa (OE) postavlja pravnu osnovu za obveze i poticaje otvorene znanosti koji se primjenjuju na korisnike programa OE

Model ugovora o dodjeli bespovratnih sredstava - daje smjernice o tome kako se uskladiti s obvezama otvorene znanosti

prakse otvorene znanosti razmatraju se u evaluaciji prijedloga, pod 'izvrsnošću', ali i u okviru kriterija 'kvalitete i učinkovitosti provedbe'.

- **GENDER DIMENSION** je sastavni dio kriterija izvrsnosti.

Integracija rodne dimenzije (spol i rodna analiza) u sadržaj istraživanja i inovacija je obvezna. (iznimke navedene u pojedinim temama)

Izvrsnost (*Excellence*) sažetak

- Odjeljak Izvrsnosti prvi je koji evaluatori vide !
- Jasno iznesite svoju viziju, pristup i metodologiju
- Objasnite kako vaš projekt nadilazi najsuvremenija stanja tehnike i znanosti
- Opišite svoju izvrsnost i povezanost u istraživačkoj zajednici
- Dajte sveobuhvatni pregled ciljeva projekta već u prvim redovima projektnog prijedloga, a potom pregled podređenih, specifičnih ciljeva
- Ciljevi vašeg konkretnog projekta izvedeni su iz teksta poziva (*Topic*), destinacije pod kojom se odabrana tema objavljuje i strateškom planu- npr. prilozi specifični za klastere koji također navode opće ciljeve i očekivane učinke na koje se pozivate

Učinak (*Impact*)

Proposal template HE - RIA, IA type of activity





Evaluacijski kriteriji za učinak (RIA/IA)

2.Impact

2.1. Project's pathways towards impact

2.2. Measures to maximise impact – Dissemination, exploitation and communication

2.3. Summary



Evaluacijski kriteriji za učinak (RIA/IA)

Impact – aspects to be taken into account

- Credibility of the **pathways** to achieve the **expected outcomes** and **impacts** specified in the work programme, and the likely **scale** and **significance** of the contributions due to the project.
- Suitability and quality of the measures to maximise expected outcomes and impacts, as set out in the **dissemination** and **exploitation** plan, including **communication** activities.

2.1. *Project's pathways towards impact*

Očekivani ishod (*Expected outcome*) – *kratkoročna perspektiva*

Fokusiran na ciljeve i *policy* prioritete u specifičnom području programa

Naznačen u temi natječaja (*call/topic*)

Očekivani učinak (*Expected impact*) – *dugoročna perspektiva*

Fokusiran na šire *policy* ciljeve Europske komisije u istraživanju i inovacijama

Naznačen u destinacijama radnih programa (*Work Programme*)

Znanstveni učinak → Društveni učinak → Gospodarski/Tehnologijski/Okolišni

Ciljne skupine i korisnici

**Opis potencijalnih prepreka u postizanju učinka:
tehnoških, okolišnih, pravnih, društvenih...**



Work Programme - Topic

Cluster 2:
 ➤ 2 key Strategic Orientations
 ➤ 4 Expected Impacts



DESTINATION: INNOVATIVE RESEARCH on DEMOCRACY and GOVERNANCE

Democracies are more fragile and more vulnerable than in the past. The Freedom in the World Report (2020) shows that democracies across the globe are in crisis¹. At the same time, various European surveys show declining levels of trust in the political institutions of democracy.² In terms of legitimacy, there are signs of a potential shift from governance based on expertise, multilateralism and consensual policymaking towards majoritarianism, unilateralism, nationalism, populism and polarization. Research on the past and present challenges and tensions in democracy can help to better understand and strengthen democracy, its resilience and stability. It will foster democracy's further development with a view to enhancing representation, participation, openness, pluralism, tolerance, the effectiveness of public policy, non-discrimination, civic engagement, the protection of fundamental rights and the rule of law. These reflect the European Union's values as defined in Article 2 of the EU Treaty³.

Expected impact:

Proposals for topics under this Destination should set out a credible pathway to contributing to the following expected impacts of the Horizon Europe Strategic Plan:

- Democratic governance is reinvigorated by improving the accountability, transparency, effectiveness and trustworthiness of rule-of-law based institutions and policies and through the expansion of active and inclusive citizenship empowered by the safeguarding of fundamental rights.

HORIZON-CL2-2021-DEMOCRACY-01-04: Democratic politics in the EU's neighbourhood

Specific conditions

<i>Expected EU contribution per project</i>	The Commission estimates that an EU contribution of between EUR 2.00 and 3.00 million would allow these outcomes to be addressed appropriately. Nonetheless, this does not preclude submission and selection of a proposal requesting different amounts.
<i>Indicative budget</i>	The total indicative budget for the topic is EUR 9.90 million.
<i>Type of Action</i>	Research and Innovation Actions
<i>Eligibility conditions</i>	The conditions are described in General Annex B. The following exceptions apply: Due to the scope of this topic, legal entities established in all member states of the African Union are exceptionally eligible for Union funding.

➤ **Expected Outcome:** Projects should contribute to at least two of the following expected outcomes:

- Comprehensive stocktaking of developments over the last decade, so that the European Union's democracy support efforts can both regain traction and be revamped where necessary.
- Development of an improved policy toolkit for supporting liberal democracy in the European Union's neighbourhood, paving the way for more stability and cooperation.
- Evidence base for the mid-term review of the implementation of the Action Plan for Human Rights and Democracy 2020-2024.
- Reflection on the European Union's aspiration and role in supporting democracy in its neighbourhood.

➤ **Scope:** Since the EU Council conclusions of 2009, EU democracy support has evolved and has been fine-tuned, with advances and setbacks. Following the adoption of the EU strategic framework on human rights and democracy in 2012, the EU adopted three Action Plans⁶ (e.g.,

⁶ 2015-2019; 2020-2024)

- Destinations:
 - ✓ The expected impacts
- Topic:
 - ✓ Expected outcomes
 - ✓ Scope
 - ✓ Eligibility conditions

Expected outcomes:
 ✓ "Proposals should contribute to all of the following expected outcomes"

Proposals should contribute to at least two of the following expected outcomes"...





2.2. Measures to maximise impact - dissemination, exploitation and communication

Dissemination –

Širenje informacija o rezultatima projekta, opisati i osigurati dostupnost rezultata i njihovo daljnje korištenje, usmjereno prema znanstvenoj zajednici, poslovnom sektoru i kreatorima javnih znanstvenih, istraživačkih i inovacijskih politika.

Exploitation –

Iskorištavanje rezultata projekta u konkretne svrhe (cilj tržište), usmjereno prema projektnim partnerima, novoosnovanim poduzećima, MSP, industriji općenito.

Communication –

Širenje informacija o projektu i rezultatima projekta, informiranje o ciljevima, ishodima, učincima, koristima... usmjereno prema svim dionicima u društvu i najširoj javnosti.



Plan širenja, korištenja i komunikacije

- Očekuje se u 6 mj. nakon početka projekta (u pr. pr. ne detaljno, osim ako nije izričito navedeno)
- Očekivat će se iskorištavanje rezultata projekta u 12 mj. nakon završetka projekta, a ako se to ne dogodi, objava rezultata na platformi *Horizon Europe* bit će obavezna.
- Kom. → pisano obrazloženje neiskorištavanja rezultata.

3 glavna alata:

1. *Horizon Dashboard*
2. *Horizon Results platform*
3. *Horizon results booster*

Učinci ≠ rezultati – razmišljajte o široj slici

- Utjecaj su učinci koje će rezultati projekta imati na znanstvenu zajednicu, europske građane, europsko gospodarstvo, vašu instituciju, tvrtke uključene u vaš konzorcij...

***Na primjer, ako je rezultat vašeg projekta novi tretman protiv raka, utjecaji bi mogli biti lijek za xxx milijuna osoba u sljedećih 10 godina i stvaranje nove tvrtke za komercijalizaciju vašeg liječenja ***

- Zapitajte se koja je vrijednost koju će vaš projekt donijeti društvu.
- Kako ćete se pobrinuti da vaše rezultate koriste vaši ciljani korisnici?
- Opišite konkretne aktivnosti/radnje koje ćete poduzeti kako biste bili sigurni da će učinak biti što veći
- Kako biste pomogli evaluatorima, važno je napisati prave stvari na pravom mjestu – opet slijediti predložak → [Summary](#)

2.3. Summary

2.3 Summary

Provide a summary of this section by presenting in the canvas below the key elements of your project impact pathway and of the measures to maximise its impact.

KEY ELEMENT OF THE IMPACT SECTION

SPECIFIC NEEDS

What are the specific needs that triggered this project?

EXPECTED RESULTS

What do you expect to generate by the end of the project?

D & E & C MEASURES

What dissemination, exploitation and communication measures will you apply to the results?

TARGET GROUPS

Who will use or further up-take the results of the project? Who will benefit from the results of the project?

OUTCOMES

What change do you expect to see after successful dissemination and exploitation of project results to the target group(s)?

IMPACTS

What are the expected wider scientific, economic and societal effects of the project contributing to the expected impacts outlined in the respective destination in the work programme?

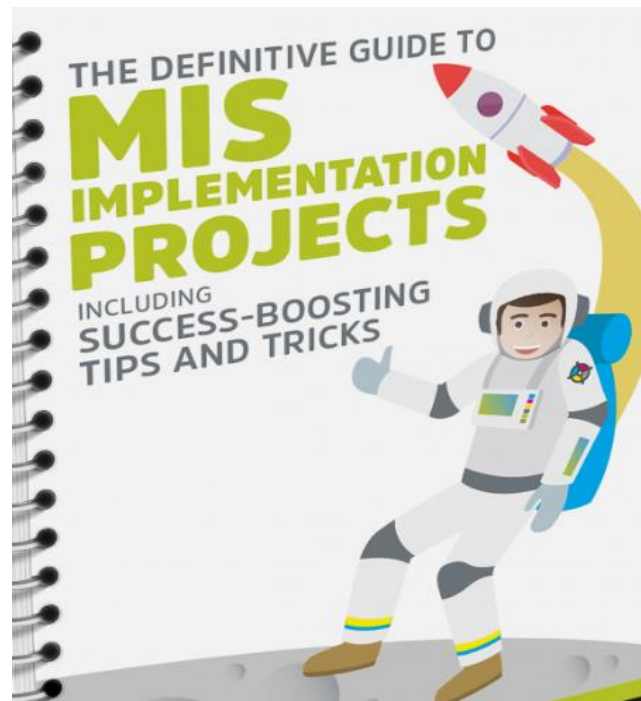
Preporuka: koristite tablice iz predloška kako biste strukturirali učinak koji je „najvažniji“ evaluacijski kriterij





AGENCIJA ZA
MOBILNOST I
PROGRAME EU

Kvaliteta i učinkovitost provedbe *(Quality and efficiency of the implementation)* *Proposal template HE - RIA, IA*



Sufinancirano sredstvima
Europske unije

Erasmus+ | Europske snage solidarnosti | Obzor Europa

Evaluacijski kriteriji za implementaciju (RIA/IA)

3. Quality and efficiency of the implementation

3.1. Work plan and resources

3.2. Capacity of participants and consortium as a whole



Evaluacijski kriteriji za implementaciju (RIA/IA)

Quality and efficiency of the implementation –
aspects to be taken into account

- Quality and effectiveness of the **work plan**, assessment of **risks**, and **appropriateness of the** effort assigned to **work packages**, and the **resources** overall

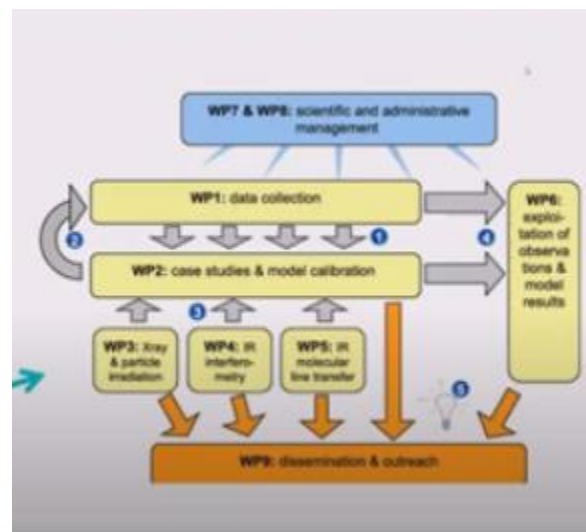
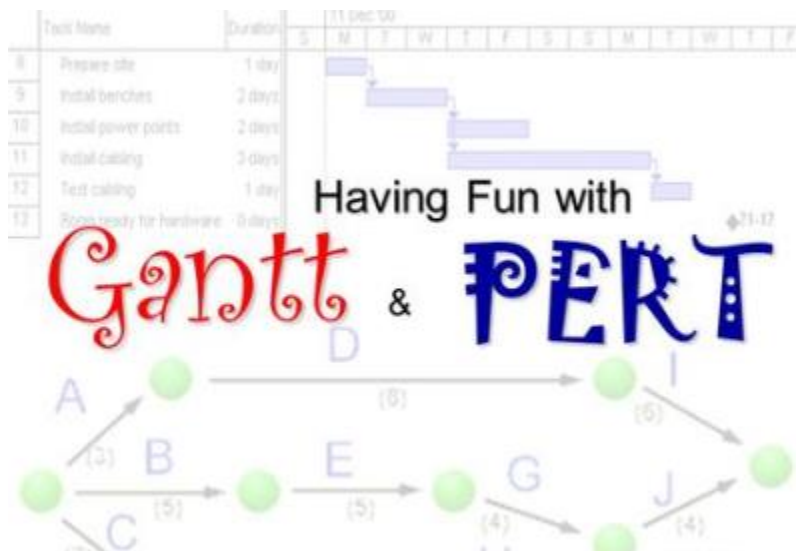
- Capacity and role of **each participant**, and extent to which **the consortium as a whole** brings together the necessary expertise.



3.1. Work plan and resources

Ukupna struktura radnog plana, radnih paketa, prikaz vremenskog slijeda radnih zadataka, tablice, grafike...

Popis radnih paketa, opis radnih paketa, popis *Deliverables & Milestones*, procjene rizika i implementacija mjera za suzbijanje, proračuni (podugovaratelji, sve prihvatljive kategorije troškova...)



3.2. *Capacity of participants and consortium as a whole*

Part A – opis pojedinačnih članova konzorcija

Part B :

- Opis konzorcija – projektni ciljevi uklj. SSH, OS, gender..
- Pristup ključnim infrastrukturama
- Partnerske komplementarnosti
- Doprinos svakog partnera projektu
- Uključenost poslovnih struktura – predstavnika industrije
- Druge zemlje i organizacije – ne financirani, ali sudjeluju

Kvaliteta i učinkovitost provedbe – opće preporuke

- Projektna struktura: koherentnost radnog plana, povezanost radnih paketa, povezanost ciljeva (opći, specifični)
- Konzorcij i partneri: sinkronizacija, komplementarni partneri s različitim ekspertizama
- Projektno upravljanje: više se ne evaluira u smislu upravljačke strukture, ali napišite i to dobro... opet da uvjerite evaluatore da mislite na detalje
- *Contingency Plan* – za svaki potencijalni rizik

Korisne adrese

- HE Framework Programme Regulation 2021/695
<https://eur-lex.europa.eu/legal-content/EN/ALL/?uri=CELEX:32021R0695>
- HE Specific Programme Decision 2021/764
<https://eur-lex.europa.eu/legal-content/EN/ALL/?uri=CELEX:32021D0764>
- HE Programme Guide
https://ec.europa.eu/info/funding-tenders/opportunities/docs/2021-2027/horizon/guidance/programme-guide_horizon_en.pdf
- HE Online Manual
https://ec.europa.eu/info/funding-tenders/opportunities/docs/2021-2027/common/guidance/om_en.pdf
- Standard Proposal template (RIA&IA)
https://ec.europa.eu/info/funding-tenders/opportunities/docs/2021-2027/horizon/temp-form/af/af_he-ria-ia_en.pdf
- Standard application form (HE CSA)
https://ec.europa.eu/info/funding-tenders/opportunities/docs/2021-2027/horizon/temp-form/af/af_he-csa_en.pdf
- EU Funding & Tenders Online Manual EU Funding Programmes 2021-2027 (08/02/2021)
<https://webgate.ec.europa.eu/funding-tenders-opportunities/display/OM/Online+Manual>

Hvala na pažnji!

Mirjana Vuk

Nacionalna osoba za kontakt za Klaster 4, Svemir

Agencija za mobilnost i programe EU

E-pošta: mirjana.vuk@ampeu.hr

Telefon: +385 (0)1 5557851



<https://www.obzoreuropa.hr>



[Facebook: Obzor Europa](#)



[Twitter: Obzor Europa \(@EuropaObzor\)](#)



<http://www.mobilnost.hr>

